

Investor Presentation

FEBRUARY 2021

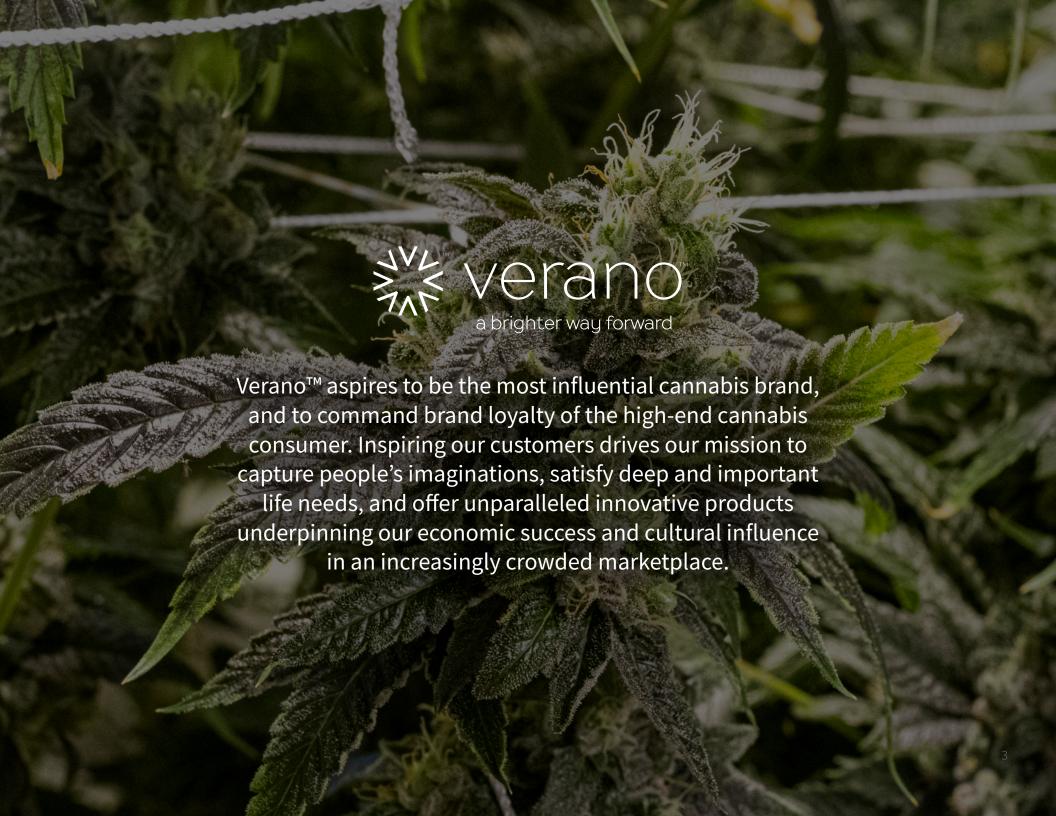
Forward Looking Statements

Certain statements in this presentation are "forward-looking statements." Forward-looking statements are neither historical facts nor assurances of future performance. Instead, they are based on our current beliefs, expectations and assumptions regarding the future of our business, future plans and strategies, our commercialization plans and other future conditions, the closing of planned mergers and acquisitions, the opening of new dispensaries, our financial prospects, the integration of the business of Verano and the AltMed Group and the completion of the Business Combination and the conditional approval for listing and trading of the Resulting Issuer subordinate voting shares on the Canadian Securities Exchange (the "CSE"). Any statements that express or involve discussions with respect to predictions, expectations, beliefs, plans, projections, objectives, assumptions or future events or performance are not statements of historical fact and may be "forward-looking statements." In some cases, you can identify forward-looking statements by terminology such as "may," "might," "will," "should," "expect," "seek," "endeavor," "anticipate," "plan," "estimate," "believe," "intend," "predicts," "estimates" or the negative of these terms or comparable terminology. Forward-looking statements are based on expectations, estimates and projections at the time the statements are made that involve a number of risks, uncertainties and assumptions, which would cause actual results or events to differ materially from those presently anticipated.

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Company Snapshot



2014

YEAR VERANO FOUNDED



~1,600 EMPLOYEES



14

STATES*



150M+

ADDRESSABLE POPULATION*



340

ACTIVE WHOLESALE DISPENSARY ACCOUNTS



4 NUMBER OF CONSUMER

BRANDS



76
TOTAL PLANNED
RETAIL LOCATIONS*



54
OPERATING RETAIL LOCATIONS*



CULTIVATION & PRODUCTION FACILITIES*



690,000

TOTAL ACTIVE CULTIVATION SQUARE FOOTAGE*





^{* (1)} licenses directly owned, managed, or operated; (2) those licenses with which Verano has executed management agreements or other commercial agreements; and/or (3) those licenses to which Verano has a purchase option.

Verano + AltMed = A Winning Combination

- Business combination with AltMed gives Verano access to Florida and Arizona vertically-integrated operations
- AltMed has a strong leadership team with an outstanding track record operating in Florida & Arizona
- AltMed would add:
 - 30 active retail locations in Florida with 13 more planned
 - 1 active retail location in Arizona
- State of the art cultivation facilities 220,000 sq. ft. in Florida and 30,000 sq. ft. in Arizona (current expansion of an additional 60,000 sq. ft. underway)

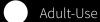
	¾× verano	*	ALTMED ENTERPRISES		¾× verano°
Active States	9	+	2	=	11
Total States (ACTIVE & PLANNED)	12	+	2	=	14
Total Population	121M	+	29M	=	150M+
Active Retail	23	+	31	=	54
Total Planned Retail	11	+	13	=	26
Cultivation Facilities	6	+	2	=	8
Cultivation Square Footage	440,000	+	250,000	=	690,000

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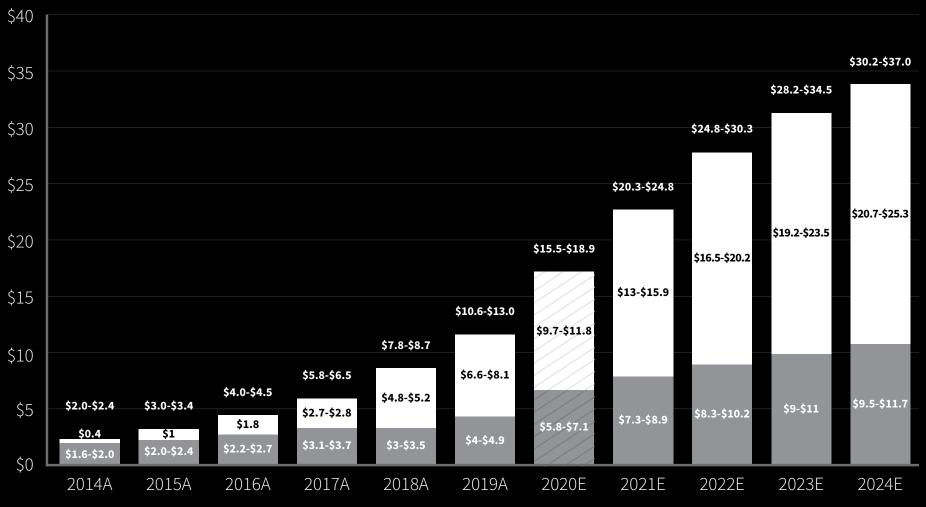


Growing Market Opportunity



US CANNABIS RETAIL SALES ESTIMATES: 2014 - 2024* IN BILLIONS OF US DOLLARS

- Legal cannabis sales in the United States are forecast to reach \$15.5-\$18.9 billion in 2020 and rise to \$30.2-\$37.0 billion in 2024.
- Two-thirds of U.S. states have legal medical markets; approximately one-fifth currently allow adult-use sales.



^{*} Source: Marijuana Business 2020 Factbook

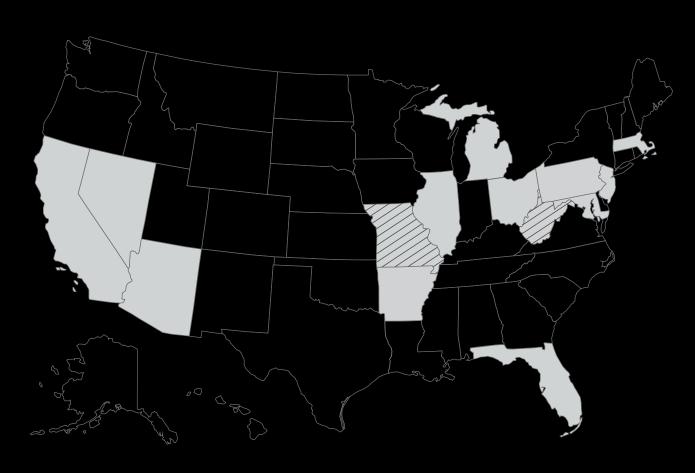




14 Markets and Expanding*

SCALABLE PLATFORM

- 9 of 14 most populous states
- 150+ million Americans in combined footprint
- 54 operational retail locations with 76 total planned
- Leading brand in all markets (premium positioning, premium pricing, highest margins)
- Brands currently selling in over 340 retail locations





Active



Planned



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Scalable Platform – Core Markets*

State	Market Size	Asset Details
IL <	Population ~12.7 MMedical and Adult Use markets	 7 operating dispensaries, 3 additional expected to open by Q1 2021 192K sqft. indoor & greenhouse cultivation and manufacturing facility in Albion
FL	Population ~21.5 MMedical market	 30 dispensaries in operation, with additional 13 additional planned 220k sqft. indoor cultivation and manufacturing facility in Apollo Beach
MD	Population ~6.1 MMedical market	 4 operating medical dispensaries 1 indoor cultivation facility – currently under expansion
AZ	 Population ~7.3 M Medical and Adult Use markets 	 1 dispensary in Phoenix 30k sqft. indoor cultivation and manufacturing facility in Coolidge, 60k sqft. expansion under
NJ	 Population ~8.9 M Medical market (adult use approved) 	 1 operating dispensary in Elizabeth with 2 additional set to open; 1 in Q1 2021 and 1 in Q2 20 120,000 sqft. indoor cultivation and manufacturing facility with staggered expansion planner
PA PA	Population ~12.8 millionMedical market	3 operating dispensaries (Harrisburg, York & Altoona)

^{*} Includes: (1) licenses directly owned, managed, or operated; (2) those licenses with which Verano has executed management agreements or other commercial agreements; and/or (3) those licenses to which Verano has a purchase option.



Scalable Platform – Developing Markets*

State	Market Size	Asset Details			
MA S	 Population ~6.9 million Medical and adult-use market 	 2 dispensaries in Sharon and Plymouth 1 indoor cultivation and manufacturing facility set to open by Q2 2021 			
NV V	 Population ~3.1 million Medical and adult-use market 	 1 operating dispensary in Las Vegas with 2 additional planned; 1 in Q1 2021 and 1 in Q2 20 1 indoor cultivation and manufacturing facility – expansion underway 			
OH OH	Population ~11.7 millionMedical market	 3 operating dispensaries; 2 additional planned 1 indoor cultivation and manufacturing facility 			
MI S	 Population ~10.0 million Medical and adult-use market 	1 operating dispensary in Buchanan			
AR AR	Population ~3.0 millionMedical market	• 1 operating dispensary in El Dorado			

Other assets not shown: (1) West Virginia: Approved for cultivation and processing, and 7 dispensaries; (2) California: Majority stake in pesticide remediation business; (3) Missouri: 1 planned manufacturing facility and 1 dispensary.

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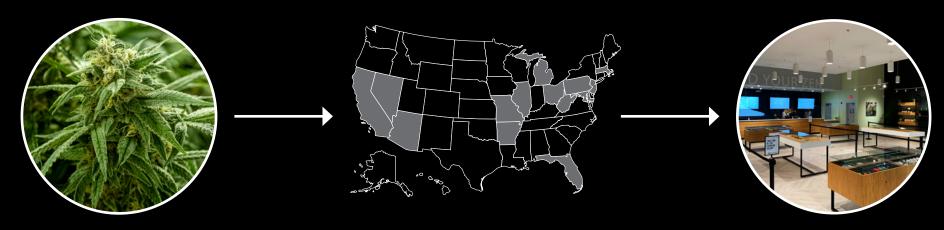




Vertically-Integrated Business Model

FROM CULTIVATION TO CONSUMER

Having cultivation, production and dispensary licenses across a number of states, Verano has created multiple revenue streams, offering tremendous upside while simultaneously protecting the business from issues related to singular points of sale and markets. Verano delivers value and sustainable, profitable growth through a focus on brand-building and market excellence.



Cultivation & Production

8 Cultivation & Manufacturing Facilities

Brand Distribution

Across national footprint 150+ million in population

340 active dispensary wholesale partnerships

Retail

54 operational locations across 11 states



Cultivation & Production*



* (1) licenses directly owned, managed, or operated; (2) those licenses with which Verano has executed management agreements or other commercial agreements; and/or (3) those licenses to which Verano has a purchase option.

CULTIVATION & PRODUCTION FACILITIES

690,000

TOTAL ACTIVE CULTIVATION SQUARE FOOTAGE

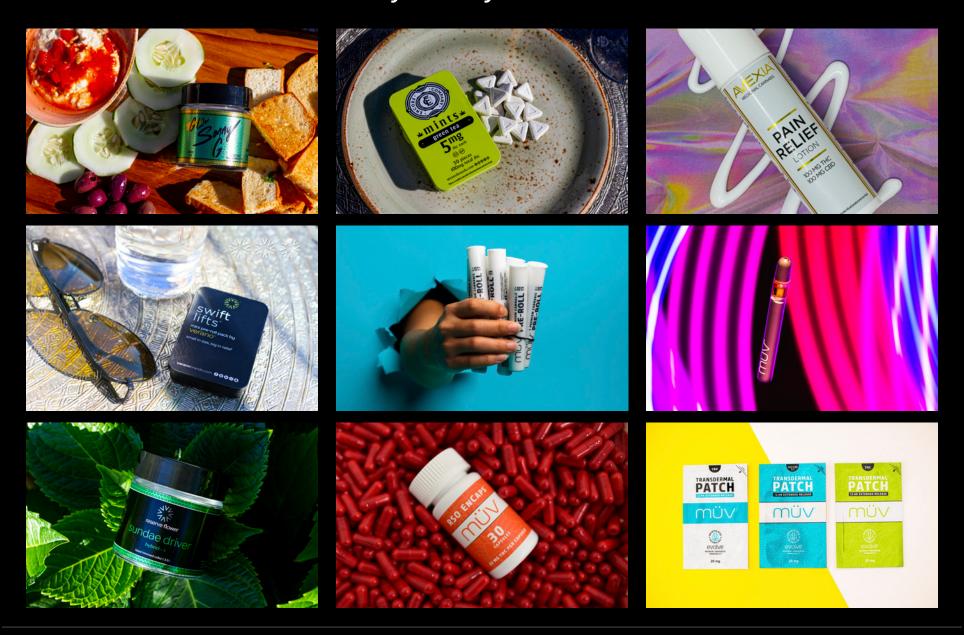
750,000

TOTAL PLANNED CULTIVATION SQUARE FOOTAGE BY THE END OF 2021 EXPANSION FULLY FUNDED

340
ACTIVE DISPENSARY WHOLESALE PARTNERSHIPS



Premium Brands to Fit Every Lifestyle





Verano

Depending on your needs and preferences, the verano™ product line offers plenty of options. Choose from Swift Lifts – a prerolled, mini pack, Sunrock Shatter – a very popular concentrate, G-Line flower – proprietary crosses with our popular G6 strain, or a variety of distillate and reserve vape cartridges. There's at least one to meet your medicinal and adult-use consumption needs.





MEDICINAL CANNABIS

With years of experience in developing these blends, we're focused on making sure each dose provides you with a memorable and relaxing sense of relief.







We find great joy in the craftsmanship of our culinary endeavors. Our skilled artisans create inspiring, distinctive, delicious handcrafted edibles using non-industrialized methods, that inspire a life full of curiosity. Encore Edibles are lab-tested for potency and purity.







Determination

MÜV is serious science-focused on developing outstanding, consistent and pure cannabis based products.

Exploration

MÜV believes in the power of research to advance understanding, and discover new opportunities to enhance well-being, with ingredients derived from the cannabis plant – one of humanity's most ancient sources of natural medications.

Experienced

MÜV believes in knowledge. Our medical, scientific, and development teams are uniquely qualified to ask the right questions, specify exacting formulations, and conduct research aimed at producing the finest and most consistent cannabis-based products on the market.

Guaranteed

MÜV believes in purity, testing ingredients and product components to assure 100% compliance with our benchmark quality standards.





Expanding Retail Presence















Zenleaf

- Zen Leaf™ aspires to be the most influential cannabis brand, and to command brand loyalty of the high-end cannabis consumer. Inspiring our customers drives our mission to capture people's imaginations, satisfy deep and important life needs, and offer unparalleled innovative products underpinning our economic success and cultural influence in an increasingly crowded marketplace.
- Custom store design that provides an edge in the market and creates an environment that could satisfy the myriad needs of its patrons while fostering the longstanding cannabis community through reliability, accessibility and authenticity.
- Superior customer service we're the experts so you don't have to be.
- Aggressive expansion underway with existing states and across our broader license footprint.









MEDICAL CANNABIS DISPENSARY

- Locations in two high growth states Florida and Arizona.
- 30 operational retail locations in Florida.
- 1 operational retail location in Arizona.
- State-of-the-art dispensaries offering an extensive selection of award-winning products including flower, pre-rolls, a wide range of vaporizer pens, metered dose inhalers, topicals and oral sprays; along with patented encapsulation formulations in its EnCaps™ capsules, tinctures, 72-Hour transdermal patches and transdermal gels.
- One of the widest selections of concentrates for patients needing macro-dosing options.
- Won five Best of Arizona medical cannabis awards since inception.
- Dispensaries in both states are staffed with knowledgeable and friendly teams thoroughly trained to assist medical cannabis patients.
- Dedicated Medtenders, as well as a Patient Care Support Team, available to help patients navigate their way through their medical cannabis journey and to better understand delivery methods and product options.



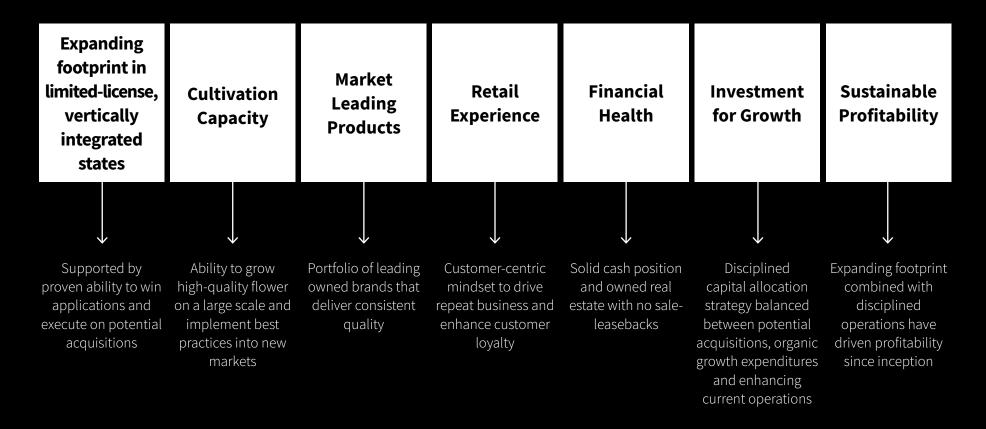




Verano: A Unique Investment Opportunity with Proven Ability to Deliver Profitability



What Sets Verano Apart





Thank You

Investors:

Aaron Miles Head of Investor Relations investors@verano.holdings

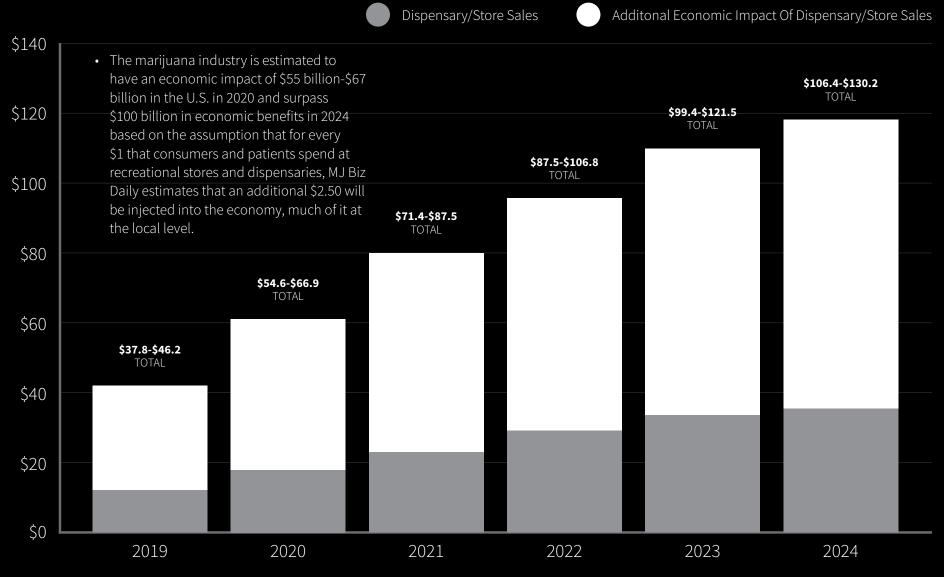


* Verano

Appendix

Growing Market Opportunity

US CANNABIS INDUSTRY TOTAL ECONOMIC IMPACT: 2019 – 2024* | IN BILLIONS OF US DOLLARS

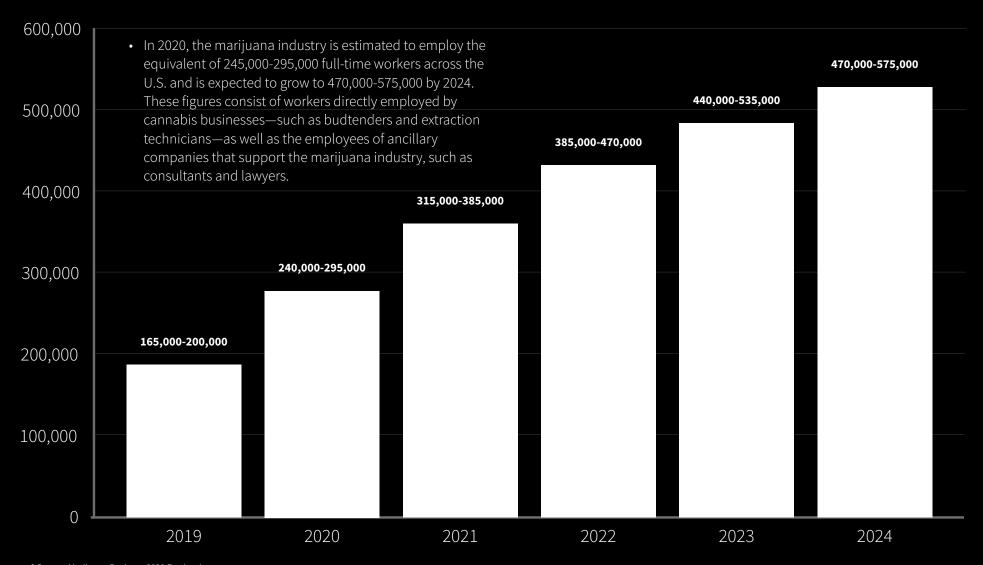


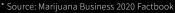
^{*} Source: Marijuana Business 2020 Factbook



Growing Market Opportunity

US CANNABIS INDUSTRY FULL-TIME EMPLOYMENT ESTIMATES: 2019 - 2024*









Illinois Overview

OVERVIEW OF MARKET AND VERANO OPERATIONS

Market Overview

- 12.7M population; medical and adult-use market
- 146k medical patients (1.1% penetration); ~\$355M annual medical market (2020E)
- Adult-use sales began January 2020; ~\$507M sales to-date (Oct); 126% CAGR since January
- Total market (medical and adult-use) expected to grow from \$1.04B (2020A) to \$3.0B (2024E)

Verano Operations

- 7 operational dispensaries (2 medical & adult-use, 1 medical only, and 4 adult-use)
- 3 additional dispensaries (2 medical & adult-use, 1 adult-use) opening or being acquired in Q1 2021
- 192k sqft. cultivation and manufacturing facility





Florida Overview

OVERVIEW OF MARKET AND ALTMED OPERATIONS

Market Overview

- 21.5M population; medical and adult-use market
- 400k medical patients (1.9% penetration)
- Total market (medical) expected to grow from \$775M (2020E) to \$1.6B (2024E)

AltMed Operations

- 30 dispensaries in operation
- 220k sqft. indoor cultivation and manufacturing facility in Apollo Beach



Market size forecasts based on MJBizDaily estimates.



Maryland Overview

OVERVIEW OF MARKET AND VERANO OPERATIONS

Market Overview

- 6.1M population; medical market
- 114k medical patients (152% YoY growth); 1.9% penetration
- Jan-Aug 2020A medical sales of \$283M (85% YoY growth)
- Total medical market expected to grow from \$475M (2020E) to \$913M (2024E)

Verano Operations

- 4 operating medical dispensaries
- 1 cultivation facility expansion underway, estimated to be complete by June 2021E





Arizona Overview

OVERVIEW OF MARKET AND ALTMED OPERATIONS

Market Overview

- 7.3M population; medical and recreational market
- Adult-use approved in November 2020; program is now active
- ~250k medical patients (~3.4% penetration)
- Total medical market expected to grow from \$770M (2020E) to \$1.3B (2024E)

AltMed Operations

- 1 dispensary in Phoenix
- 30k sqft. indoor cultivation and manufacturing facility in Coolidge, AZ –60k sqft. expansion underway



Market size forecasts based on MJBizDaily 2020 estimates.



New Jersey Overview

OVERVIEW OF MARKET AND VERANO OPERATIONS

Market Overview

- 8.9M population; medical market
- ~86k medical patients (~1.0% penetration)
- Total medical market expected to grow from \$165M (2020E) to \$365M (2024E)
- Adult-use approved in November 2020

Verano Operations

- 1 medical dispensary (opened in May 2020); license permits 2 additional dispensaries
- 120k sqft. indoor cultivation and manufacturing facility with staggered expansion





Pennsylvania Overview

OVERVIEW OF MARKET AND VERANO OPERATIONS

Market Overview

- 12.8M population; medical market
- 330k medical patients; 2.6% penetration
- Annual medical market expected to grow from ~\$450M (2020E) to ~\$1B (2024E)

Verano Operations

• 3 active medical dispensaries







Massachusetts Overview

OVERVIEW OF MARKET AND VERANO OPERATIONS

Market Overview

- 6.9M population; medical and adult-use market
- 73k medical patients (1.0% penetration); ~\$243M annual medical market (2020E)
- Adult-use sales began November 2018, \$434M adult-use sales 2020A YTD (Jan-Sept)
- Total market (medical and adult-use) expected to grow from \$955M (2020E) to \$2.2B (2024E)

Verano Operations

- 2 adult-use dispensaries opened in Q3 2020
- 1 indoor cultivation and manufacturing facility under construction; first room expected to come online Q2 2021





Nevada Overview

OVERVIEW OF MARKET AND VERANO OPERATIONS

Market Overview

- 2.9M population; medical and adult-use market
- 15k medical patients (0.5% penetration)
- Adult-use passed in 2016
- Total market (medical and adult-use) expected to grow from \$540M (2020E) to \$705M (2024E)

Verano Operations

- 1 dispensary in Las Vegas with 2 additional planed; 1 by Q1 2021 and 1 by Q2 2021
- 1 indoor cultivation and manufacturing facility expansion underway





Ohio Overview

OVERVIEW OF MARKET AND VERANO OPERATIONS

Market Overview

- 11.7M population; medical market
- 131k medical patients (129% YoY growth); 1.1% penetration
- Annual medical market expected to grow from ~\$200M (2020E) to ~\$500M (2024E)

Verano Operations

- 3 medical dispensaries; opening 2 additional medical dispensaries planned
- 1 indoor cultivation and manufacturing facility





Michigan Overview

OVERVIEW OF MARKET AND VERANO OPERATIONS

Market Overview

- 10M population; medical and adult-use market
- 245k medical patients (2.4% penetration)
- Adult-use sales began December 2019, \$335M 2020 YTD sales (Jan-Sept)
- Total market (medical and adult-use) expected to grow from ~\$803M (2020E) to ~\$2.5B (2024E)

Verano Operations

• 1 medical & adult-use dispensary in Buchanan, MI (~30 min from South Bend and Elkhart, IN (directly across border), ~90 min from Chicago, IL)





Arkansas Overview

OVERVIEW OF MARKET AND VERANO OPERATIONS

Market Overview

- 3M population; medical market
- ~87k medical patients; 2.9% penetration
- \$143M in medical sales since sales began in May 2019
- Annual medical market expected to grow from ~\$195M (2020E) to ~\$510M by 2024E

Verano Operations

• 1 medical dispensary in El Dorado, AR opened in October 2020E







California, West Virginia, Missouri Overview

OVERVIEW OF MARKET AND VERANO OPERATIONS

Below is an overview of assets owned by Verano which are not included in its financial forecasts:⁽¹⁾



California

• 1 processing facility



West Virginia

- Approved for cultivation and processing, and 7 dispensaries
- West Virginia medical market expected to grow to ~\$20M by 2024E⁽¹⁾



Missouri

- Won 1 manufacturing license and 1 dispensary license
- 6.1M population; medical market
- 44k medical patients (0.7% penetration)
- Missouri medical market expected to grow to ~\$588M by 2024E⁽²⁾

⁽¹⁾ Includes: (1) licenses directly owned, managed, or operated; (2) those licenses with which Verano has executed management agreements or other commercial agreements; and/or (3) those licenses to which Verano has a purchase option. (2) Source: MJBiz (midpoint of 2020 estimate).

